National Sun Yat-sen University Academic Fund
Income Statement
2025

Unit:NTD

ITEM	Projected for year		Settled this year		Comparison		Settled last year	
	Amount	%	Amount	%	Amount	%	Amount	%
Operating Income	4,609,824,000.00	100.00	4,982,857,439.00	100.00	373,033,439.00	8.09	4,719,384,611.00	100.00
Teaching Income	2,456,500,000.00	53.29	2,531,694,817.00	50.81	75,194,817.00	3.06	2,560,060,802.00	54.25
Learning Miscellaneous Fee Income	738,000,000.00	16.01	703,463,213.00	14.12	-34,536,787.00	-4.68	699,534,028.00	14.82
Learning Miscellaneous Fee Income waiver(-)	-142,000,000.00	-3.08	-91,536,219.00	-1.84	50,463,781.00	-35.54	-103,540,892.00	-2.19
Academy-Business Cooperation Income	1,800,500,000.00	39.06	1,857,498,816.00	37.28	56,998,816.00	3.17	1,895,999,643.00	40.17
Continuing Education Income	60,000,000.00	1.30	62,269,007.00	1.25	2,269,007.00	3.78	68,068,023.00	1.44
Rental and Loyalty Income	30,400,000.00	0.66	16,228,416.00	0.33	-14,171,584.00	-46.62	30,191,081.00	0.64
Loyalty Income	30,400,000.00	0.66	16,228,416.00	0.33	-14,171,584.00	-46.62	30,191,081.00	0.64
Other Operating Income	2,122,924,000.00	46.05	2,434,934,206.00	48.87	312,010,206.00	14.70	2,129,132,728.00	45.11
The School Teaching Research Subsidizes Income	1,246,989,000.00	27.05	1,246,989,000.00	25.03			1,218,475,000.00	25.82
Other Subsidize Income	853,935,000.00	18.52	1,160,291,433.00	23.29	306,356,433.00	35.88	885,022,438.00	18.75
Miscellaneous Item Income	22,000,000.00	0.48	27,653,773.00	0.55	5,653,773.00	25.70	25,635,290.00	0.54
Operating Costs and Expenses	4,909,861,000.00	106.51	5,307,467,050.00	106.51	397,606,050.00	8.10	5,163,432,877.00	109.41
Teaching Costs	4,299,461,000.00	93.27	4,521,673,482.00	90.74	222,212,482.00	5.17	4,481,907,895.00	94.97
The school teaching Research Subsidizes Income costs	2,526,061,000.00	54.80	2,686,625,932.00	53.92	160,564,932.00	6.36	2,657,071,528.00	56.30
Academy-Business Cooperation Costs	1,721,400,000.00	37.34	1,780,502,006.00	35.73	59,102,006.00	3.43	1,764,553,226.00	37.39
Continuing Education Costs	52,000,000.00	1.13	54,545,544.00	1.09	2,545,544.00	4.90	60,283,141.00	1.28
Other Operating Costs	330,000,000.00	7.16	490,142,138.00	9.84	160,142,138.00	48.53	404,252,432.00	8.57
Public Funds and Grants for Students	330,000,000.00	7.16	490,142,138.00	9.84	160,142,138.00	48.53	404,252,432.00	8.57
General and Administrative Expenses	258,400,000.00	5.61	269,169,077.00	5.40	10,769,077.00	4.17	253,059,307.00	5.36
General and Administrative Expenses	258,400,000.00	5.61	269,169,077.00	5.40	10,769,077.00	4.17	253,059,307.00	5.36
Other Operating Expenses	22,000,000.00	0.48	26,482,353.00	0.53	4,482,353.00	20.37	24,213,243.00	0.51
Miscellaneous item Expenses	22,000,000.00	0.48	26,482,353.00	0.53	4,482,353.00	20.37	24,213,243.00	0.51
Operating Profit (Loss-)	-300,037,000.00	-6.51	-324,609,611.00	-6.51	-24,572,611.00	8.19	-444,048,266.00	-9.41
Non-Operating Revenue	292,800,000.00	6.35	361,918,121.00	7.26	69,118,121.00	23.61	372,051,632.00	7.88
Financial Income	40,700,000.00	0.88	101,799,218.00	2.04	61,099,218.00	150.12	114,322,402.00	2.42
Interest Revenue	34,700,000.00	0.75	89,463,361.00	1.80	54,763,361.00	157.82	79,634,661.00	1.69
Investment Income	6,000,000.00	0.13	10,763,138.00	0.22	4,763,138.00	79.39	32,348,296.00	0.69
Remittance income		0.00	1,572,719.00	0.03	1,572,719.00	--	2,339,445.00	0.05
Other Non-Operating Revenue	252,100,000.00	5.47	260,118,903.00	5.22	8,018,903.00	3.18	257,729,230.00	5.46
Gain on Disposal of Assets	150,000,000.00	3.25	169,173,555.00	3.40	19,173,555.00	12.78	163,115,283.00	3.46
Income of Fine for Break a Contract	1,000,000.00	0.02	201,642.00	0.00	-798,358.00	-79.84	863,974.00	0.02
Donation Income	87,100,000.00	1.89	76,580,726.00	1.54	-10,519,274.00	-12.08	78,917,522.00	1.67
Compensate Income		0.00	7,908.00	0.00	7,908.00	--	4,817.00	0.00
Miscellaneous Revenue	14,000,000.00	0.30	14,155,072.00	0.28	155,072.00	1.11	14,827,634.00	0.31
Non-Operating Expense	139,500,000.00	3.03	163,092,702.00	3.27	23,592,702.00	16.91	142,758,397.00	3.02
Financial Expenses		0.00	4,167,330.00	0.08	4,167,330.00	--	1,890.00	0.00
Investment Loss		0.00	2,193,958.00	0.04	2,193,958.00	--		0.00
Converted difference in Foreign Currency Translation		0.00	1,973,372.00	0.04	1,973,372.00	--	1,890.00	0.00
Other Non-Operating Expenses	139,500,000.00	3.03	158,925,372.00	3.19	19,425,372.00	13.92	142,756,507.00	3.02
Loss on Property Transaction		0.00	547,238.00	0.01	547,238.00	--	444,855.00	0.01
Miscellaneous Expenses	139,500,000.00	3.03	158,378,134.00	3.18	18,878,134.00	13.53	142,311,652.00	3.02
Non-Operating Profit (Loss-)	153,300,000.00	3.33	198,825,419.00	3.99	45,525,419.00	29.70	229,293,235.00	4.86
This Year`s Profit (Loss-)	-146,737,000.00	-3.18	-125,784,192.00	-2.52	20,952,808.00	-14.28	-214,755,031.00	-4.55

National Sun Yat-sen University Academic Fund
Statement of Cash Flows
2025

Unit:NTD

Item	Projected	Settled	Comparison	
			Amount	%
▼Cash Flows from Operating Activities	326,366,000.00	761,063,593.00	434,697,593.00	133.19
The Year's Profit (Loss-)	-146,737,000.00	-125,784,192.00	20,952,808.00	-14.28
Adjustment for Interest and Dividend Income	-40,700,000.00	-100,226,499.00	-59,526,499.00	146.26
Non-cash Items Adjustment	511,130,000.00	979,894,404.00	468,764,404.00	91.71
Collection of Cash Intrest	2,673,000.00	7,179,880.00	4,506,880.00	168.61
Net Cash Inflows (Outflows-) of Operating Activities	326,366,000.00	761,063,593.00	434,697,593.00	133.19
▼Cash Flows from Investing Activities	-419,913,000.00	-1,578,758,978.00	-1,158,845,978.00	275.97
Decreases in Short-term Investment and Payments Temporarily Made for Others		716,500,828.00	716,500,828.00	--
Decreases in Long-term Investment and Reserve Funds		51,069,753.00	51,069,753.00	--
Decreases in Fixed Assets and Depletable Assets		479,816.00	479,816.00	--
Decreases in Intangible Assets and Other Assets		1,221,542.00	1,221,542.00	--
Collection of Cash Intrest	32,027,000.00	82,053,673.00	50,026,673.00	156.20
Collection of Cash Dividend	6,000,000.00	10,763,138.00	4,763,138.00	79.39
Increases in Short-term Investment and Payments Temporarily Made for Others		-1,658,554,488.00	-1,658,554,488.00	--
Increases in Long-term Investment	-8,000,000.00	-26,038,831.00	-18,038,831.00	225.49
Increases in Fixed Assets and Depletable Assets	-423,900,000.00	-522,105,232.00	-98,205,232.00	23.17
Increases in Intangible Assets and Other Assets	-26,040,000.00	-234,149,177.00	-208,109,177.00	799.19
Net Cash Inflows (Outflows-) of Investing Activities	-419,913,000.00	-1,578,758,978.00	-1,158,845,978.00	275.97
▼Cash Flows from Financing Activities	169,212,000.00	392,074,540.00	222,862,540.00	131.71
Increases in Short-term Debts and Other Liabilities	22,000,000.00	119,471,519.00	97,471,519.00	443.05
Increases in Funds	147,212,000.00	354,174,161.00	206,962,161.00	140.59
Decreases in Short-term Debts and Other Liabilities		-81,571,140.00	-81,571,140.00	--
Net Cash Inflows (Outflows-) of Financing Activities	169,212,000.00	392,074,540.00	222,862,540.00	131.71
▼Adjustment for Exchange rate		337,319.00	337,319.00	--
▼Net Increase (Decrease-) in Cash and Cash Equivalent	75,665,000.00	-425,283,526.00	-500,948,526.00	--
▼Beginning Cash and Cash Equivalent	2,530,932,000.00	3,070,370,816.00	539,438,816.00	21.31
▼Final Cash and Cash Equivalent	2,606,597,000.00	2,645,087,290.00	38,490,290.00	1.48

National Sun Yat-sen University Academic Fund
Balance Sheet
Dec.31,2025

Unit:NTD

Item	Settled this year		Settled last year		Comparison		Item	Settled this year		Settled last year		Comparison	
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	%
Assets	11,272,860,675.00	100.00	10,635,380,454.00	100.00	637,480,221.00	5.99	Liabilities	5,168,546,284.00	45.85	4,735,892,587.00	44.53	432,653,697.00	9.14
Current Asstes	5,464,389,226.00	48.47	5,132,854,408.00	48.26	331,534,818.00	6.46	Current Liabilities	4,376,275,018.00	38.82	3,938,638,776.00	37.03	437,636,242.00	11.11
Cash	2,645,087,290.00	23.46	3,070,370,816.00	28.87	-425,283,526.00	-13.85	Payables	37,388,934.00	0.33	73,399,590.00	0.69	-36,010,656.00	-49.06
Cash in Banks	2,645,087,290.00	23.46	3,070,370,816.00	28.87	-425,283,526.00	-13.85	Receipts under Custody Payable	3,094,594.00	0.03	3,590,886.00	0.03	-496,292.00	-13.82
Current Monetary Assets	2,633,051,222.00	23.36	1,691,225,272.00	15.90	941,825,950.00	55.69	Accrued Expenses	8,580,359.00	0.08	29,170,393.00	0.27	-20,590,034.00	-70.59
Current Monetary Assets	2,633,051,222.00	23.36	1,691,225,272.00	15.90	941,825,950.00	55.69	Other Payables	25,713,981.00	0.23	40,638,311.00	0.38	-14,924,330.00	-36.72
Accounts Receivable	30,352,776.00	0.27	183,342,960.00	1.72	-152,990,184.00	-83.44	Unearned Receipts	4,338,886,084.00	38.49	3,865,239,186.00	36.34	473,646,898.00	12.25
Notes Receivable		0.00	50,000,000.00	0.47	-50,000,000.00	-100.00	Unearned Revenue	4,338,886,084.00	38.49	3,865,239,186.00	36.34	473,646,898.00	12.25
Interest Revenue Receivable	3,893,072.00	0.03	3,663,264.00	0.03	229,808.00	6.27	Other Liabilities	792,271,266.00	7.03	797,253,811.00	7.50	-4,982,545.00	-0.62
Other Receivable	26,459,704.00	0.23	129,679,696.00	1.22	-103,219,992.00	-79.60	Deferred Liabilities	668,858,215.00	5.93	678,854,948.00	6.38	-9,996,733.00	-1.47
Prepayments	147,821,259.00	1.31	179,328,419.00	1.69	-31,507,160.00	-17.57	Deferred revenue	668,858,215.00	5.93	678,854,948.00	6.38	-9,996,733.00	-1.47
Office Supplies	341,177.00	0.00	344,383.00	0.00	-3,206.00	-0.93	Miscellaneous Liabilities	123,413,051.00	1.09	118,398,863.00	1.11	5,014,188.00	4.23
Prepaid Expenses	147,480,082.00	1.31	178,984,036.00	1.68	-31,503,954.00	-17.60	Deposits Received	84,782,001.00	0.75	84,750,167.00	0.80	31,834.00	0.04
Short-term Advances	8,076,679.00	0.07	8,586,941.00	0.08	-510,262.00	-5.94	Custody Payable	2,048,512.00	0.02	2,048,512.00	0.02		0.00
Short-term Advances	8,076,679.00	0.07	8,586,941.00	0.08	-510,262.00	-5.94	Accrued Pension Liabilities	36,582,538.00	0.32	31,600,184.00	0.30	4,982,354.00	15.77
Long-term Investments and Reserves	900,599,741.00	7.99	816,960,147.00	7.68	83,639,594.00	10.24	Owner's Equity(Net Value)	6,104,314,391.00	54.15	5,899,487,867.00	55.47	204,826,524.00	3.47
Long-term Investments	225,615,119.00	2.00	204,061,650.00	1.92	21,553,469.00	10.56	Funds	3,640,601,396.00	32.30	3,369,396,365.00	31.68	271,205,031.00	8.05
Non-current Financial Assets Measured at Cost	20,507,051.00	0.18	22,558,614.00	0.21	-2,051,563.00	-9.09	Funds	3,640,601,396.00	32.30	3,369,396,365.00	31.68	271,205,031.00	8.05
Non-current Equity Investments Measured at Fair Value through Other	172,563,526.00	1.53	155,434,719.00	1.46	17,128,807.00	11.02	Funds	3,640,601,396.00	32.30	3,369,396,365.00	31.68	271,205,031.00	8.05
Adjustments for Change in Value of Non-current Equity Investments Measured at Fair Value through Other Comprehensive	26,495,396.00	0.24	19,991,599.00	0.19	6,503,797.00	32.53	Reserve Funds	2,364,675,673.00	20.98	2,469,116,067.00	23.22	-104,440,394.00	-4.23
Non-current Financial Assets Measured at Amortized Cost	6,049,146.00	0.05	6,076,718.00	0.06	-27,572.00	-0.45	Additional Paid-in Capital	2,364,675,673.00	20.98	2,469,116,067.00	23.22	-104,440,394.00	-4.23
Reserve Funds	674,984,622.00	5.99	612,898,497.00	5.76	62,086,125.00	10.13	Donated Surplus	2,364,675,673.00	20.98	2,469,116,067.00	23.22	-104,440,394.00	-4.23
Pension Funds	36,582,538.00	0.32	31,600,184.00	0.30	4,982,354.00	15.77	Accumulated Profit And Loss	72,541,926.00	0.64	40,983,836.00	0.39	31,558,090.00	77.00
Other Reserve Funds	638,402,084.00	5.66	581,298,313.00	5.47	57,103,771.00	9.82	Accumulated Profit	72,541,926.00	0.64	40,983,836.00	0.39	31,558,090.00	77.00
Fixed Asstes	4,081,089,849.00	36.20	4,034,515,491.00	37.93	46,574,358.00	1.15	Accumulated Profit	72,541,926.00	0.64	40,983,836.00	0.39	31,558,090.00	77.00
Land Improvements	52,215,040.00	0.46	46,793,651.00	0.44	5,421,389.00	11.59	Accumulated Loss	26,495,396.00	0.24	19,991,599.00	0.19	6,503,797.00	32.53
Land Improvements	234,715,325.00	2.08	224,874,236.00	2.11	9,841,089.00	4.38	Accumulated Loss	26,495,396.00	0.24	19,991,599.00	0.19	6,503,797.00	32.53
Accumulated Depreciation-Land Improvements(-)	-182,500,285.00	-1.62	-178,080,585.00	-1.67	-4,419,700.00	2.48	Equity Adjustment	26,495,396.00	0.24	19,991,599.00	0.19	6,503,797.00	32.53
Buildings	1,034,710,895.00	9.18	1,050,893,884.00	9.88	-16,182,989.00	-1.54	Unrealized Gains (losses) from Financial Assets Measured at Fair Value through Other Comprehensive Income						
Buildings	1,600,350,769.00	14.20	1,585,831,376.00	14.91	14,519,393.00	0.92	Unrealized Gains (losses) from Financial Assets Measured at Fair Value through Other Comprehensive						
Accumulated Depreciation-Buildings(-)	-565,639,874.00	-5.02	-534,937,492.00	-5.03	-30,702,382.00	5.74							
Machinery and Equipment	1,141,407,263.00	10.13	1,074,841,636.00	10.11	66,565,627.00	6.19							
Machinery and Equipment	5,680,911,011.00	50.39	5,449,347,630.00	51.24	231,563,381.00	4.25							

National Sun Yat-sen University Academic Fund
Balance Sheet
Dec.31,2025

Unit:NTD

Item	Settled this year		Settled last year		Comparison		Item	Settled this year		Settled last year		Comparison	
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	%
Accumulated Depreciation-Machinery and Equipment(-)	-4,539,503,748.00	-40.27	-4,374,505,994.00	-41.13	-164,997,754.00	3.77							
Traffic and Transportation Equipment	298,309,829.00	2.65	336,582,560.00	3.16	-38,272,731.00	-11.37							
Traffic and Transportation Equipment	703,904,868.00	6.24	695,536,565.00	6.54	8,368,303.00	1.20							
Accumulated Depreciation-Traffic and Transportation Equipment(-)	-405,595,039.00	-3.60	-358,954,005.00	-3.38	-46,641,034.00	12.99							
Miscellaneous Equipment	1,419,739,357.00	12.59	1,401,760,797.00	13.18	17,978,560.00	1.28							
Miscellaneous Equipment	2,085,057,544.00	18.50	2,064,640,441.00	19.41	20,417,103.00	0.99							
Accumulated Depreciation-Miscellaneous Equipment(-)	-665,318,187.00	-5.90	-662,879,644.00	-6.23	-2,438,543.00	0.37							
Leasehold Improvements	98,730,239.00	0.88	83,228,330.00	0.78	15,501,909.00	18.63							
Leasehold Improvements	116,799,859.00	1.04	91,993,528.00	0.86	24,806,331.00	26.97							
Accumulated Depreciation – Leasehold Improvements	-18,069,620.00	-0.16	-8,765,198.00	-0.08	-9,304,422.00	106.15							
Fixed Assets in Process of Purchase or Construction	35,977,226.00	0.32	40,414,633.00	0.38	-4,437,407.00	-10.98							
Construction in Progress	8,286,166.00	0.07	20,164,136.00	0.19	-11,877,970.00	-58.91							
Prepayments for Equipmen	27,691,060.00	0.25	20,250,497.00	0.19	7,440,563.00	36.74							
Intangible Assets	23,851,475.00	0.21	25,960,263.00	0.24	-2,108,788.00	-8.12							
Intangible Assets	23,851,475.00	0.21	25,960,263.00	0.24	-2,108,788.00	-8.12							
Patents	3,699,662.00	0.03	5,300,669.00	0.05	-1,601,007.00	-30.20							
Computer Software Cost	19,807,969.00	0.18	20,258,786.00	0.19	-450,817.00	-2.23							
Other Intangible Assets	343,844.00	0.00	400,808.00	0.00	-56,964.00	-14.21							
Other Assets	802,930,384.00	7.12	625,090,145.00	5.88	177,840,239.00	28.45							
Deferred Expenses	798,273,470.00	7.08	619,984,489.00	5.83	178,288,981.00	28.76							
Deferred Expenses	798,273,470.00	7.08	619,984,489.00	5.83	178,288,981.00	28.76							
Miscellaneous Assets	4,656,914.00	0.04	5,105,656.00	0.05	-448,742.00	-8.79							
Refundable Deposit	4,656,914.00	0.04	5,105,656.00	0.05	-448,742.00	-8.79							
Assets to be Arranged	7,880,877,274.00	69.91	7,869,728,144.00	74.00	11,149,130.00	0.14							
Accumulated Depreciation-Assets to be Arranged (-)	-2,261,585,194.00	-20.06	-2,208,683,306.00	-20.77	-52,901,888.00	2.40							
Accrued Assets to be Arranged	-5,619,292,080.00	-49.85	-5,661,044,838.00	-53.23	41,752,758.00	-0.74							
Total	11,272,860,675.00	100.00	10,635,380,454.00	100.00	637,480,221.00	5.99	Total	11,272,860,675.00	100.00	10,635,380,454.00	100.00	637,480,221.00	5.99